

Indiana University Student Government

# FUSE Administration End of Year Report

April 2024-April 2025

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# Table of Contents

LETTER FROM COOPER TINSLEY AND NICOLE SANTIUSTE.....	1
EXECUTIVE SUMMARY.....	2
HIGH-IMPACT INITIATIVES.....	4
Student Organization Makerspace	
Calculator Loaner Program	
EmpowerED Scholarship Program	
Princeton Review Partnership	
Lease-Gap Housing Program	
Crimson Closet Program	
Strengthening Course Access and Transparency (BL-ACA-H28)	
Improving Accessibility at Indiana University	
Bringing Back the Bison as IU’s Official Mascot	
CIVIC ENGAGEMENT AND POLITICAL ADVOCACY.....	10
State and Federal Legislative Priorities	
“Road to 100”, Voter Registration Campaign	
Advocating for Federal Funding to Improve Campus Transportation	
STUDENT INPUT ON IU’S EXPRESSIVE ACTIVITY POLICY (UA-10).....	13
STUDENT GUIDES AND CAMPAIGNS.....	15
Student Resource Guide	
Green Dorm Checklist	
Know Your Rights Campaign	
FINANCIAL ACCOUNTABILITY AND RESOURCE ALLOCATION.....	17
Annual Budget	
Student Organization Funding	
IUSG’s Response to Student Visa Revocations	
Supporting Student Media: Indiana Daily Student (IDS)	
Structural Improvements in Financial Management	
Committee for Fee Review	
STUDENT ENGAGEMENT AND EVENTS.....	22
STRENGTHENING IUSG’S ONLINE PRESENCE AND BRANDING.....	28
ENHANCING THE EXECUTIVE BRANCH TO MEET STUDENT NEEDS.....	30
EXPANDED LEADERSHIP DEVELOPMENT.....	36
First-Year Internship Program and Executive Committees	
REPRESENTATION ON UNIVERSITY COMMITTEES.....	38

Looking Ahead: Strategic Planning and Collaboration.....	40
Establishment of the Indiana Student Government Coalition	
IU Student Government 2030 Strategic Plan	
The Association of Big Ten Students	
All University Student Association	
Student Body Fall and Spring Survey	
Advancing a Student Referendum Policy	
2024-2025 FUSE EXECUTIVE CABINET.....	45

## Letter from Cooper Tinsley and Nicole Santiuste

Dear IU Bloomington Students,

When we took office, we made a promise—to serve from the moment we were sworn in until the very last second of our term. That promise guided every decision we made, every meeting we sat through, every early morning and late night. We knew the weight of the responsibility we carried, and we embraced it with the urgency and care it deserved.

This year, we've faced real challenges—together. From moments of unrest and uncertainty to times of great hope and pride, we've seen just how much strength lives in this student body. The landscape of higher education continues to shift beneath our feet, too often feeling like an institution in crisis. The cost of attendance, the erosion of student rights, the tension between tradition and progress—it's all very real. But through it all, we've held fast to one truth: students deserve better. And through IU Student Government, we can help deliver it.

We're proud of what we've accomplished. We've expanded access to critical academic resources, launched new programs that support student wellbeing, increased representation across governing bodies, and amplified the student voice when it mattered most. We've fought for students' right to organize, to advocate, and to lead. But more than any single initiative, we're proud of the tone we've set—one of principled advocacy, of empathy, of refusing to settle for the status quo.

Though our term ends, our belief in this university and its students does not. We leave behind a student government that is stronger, more responsive, and better positioned to meet the existential challenges of higher education with courage and clarity. Our time may be up—but the work continues, and we've made sure the next chapter starts from a place of strength.

Thank you for trusting us. It has been the greatest honor of our college experience to serve you.

Sincerely,



Cooper Tinsley  
77th Student Body President  
Indiana University Student Government



Nicole Santiuste  
77th Student Body Vice President  
Indiana University Student Government

## Executive Summary

This report outlines the progress achieved by the FUSE administration from April 2024 to April 2025. With a focus on protecting student rights and enriching student life, the administration has prioritized initiatives that address critical student needs, enhance campus resources, and foster meaningful engagement. Key highlights are listed:

### High-Impact Initiatives

- Student Organization Makerspace
  - Equips and empowers student organizations with accessible tools and resources to drive innovation and enhance campus life.
- Calculator Loaner Program
  - Provides free semester-long calculator rentals, reducing financial barriers for students.
- EmpowerED Scholarship Program
  - Allows students to apply for funding to cover out-of-pocket expenses for required textbooks, software, or other essential course materials critical to their success.
- Princeton Review Partnership
  - Secures exclusive Princeton Review discounts on test prep and tutoring, making academic and professional resources more affordable.
- Lease-Gap Housing Program
  - Provides free short-term housing in the Biddle Hotel to students facing lease transitions, reducing housing insecurity during vulnerable periods.
- Crimson Closet Program
  - Once completed, it will expand access to professional attire with free clothing rentals for interviews and formal events, reducing financial barriers to career readiness.
- Strengthening Course Access and Transparency (BL-ACA-H28)
  - Advanced a policy update encouraging instructors to share course details before the semester begins, promoting transparency and informed student decision-making.
- Campus Accessibility Enhancements
  - Updated IU Mobile to include gender-neutral bathrooms.
- Bringing Back the Bison
  - Led efforts to request that the bison be reinstated as IU's official mascot.
- Championing Student Media
  - Advocated for sustainable funding to preserve IDS's 157-year legacy of amplifying student voices and enriching campus dialogue.
- Safeguarding Student Voices
  - Collected extensive student input on IU's Expressive Activity Policy, driving key revisions to protect free expression and shared governance values.
- Fostering Awareness and Access
  - Developed the Student Resource Guide, Green Dorm Checklist, and Know Your Rights Campaign.



## **Civic Engagement and Political Engagement**

- Ran the "Road to 100" campaign to boost voter registration before the 2024 Presidential Election, fostering a culture of democratic participation across campus.
- Engaged with state and federal bodies to advance priorities such as DEI, financial accessibility, campus safety, SNAP benefits, anti-hazing, and Title IX enhancements.

## **Financial Accountability and Resource Allocation**

- Allocated funding to essential student services, including the Crimson Cupboard, Emergency Contraceptives, STI Testing on Demand, Laptop Loaner Program, Office of Student Life Emergency Fund, and Safer Sex Express.
- Allocated \$32,000 to multicultural centers to support diverse communities and promote an inclusive, culturally engaged campus environment.
- Reallocated \$19,194.08 to support student organizations with financial needs.
- Mobilized \$5,000 in emergency aid, issued multilingual legal rights materials, and expanded advocacy efforts to support international students during the 2025 visa crisis.
- Supported IU's federal funding request for 10th Street safety improvements.
- Co-chaired the Committee for Fee Review, overseeing \$60M in student fee allocations and proposing an increase to sustain student services.

## **Student Engagement and Leadership Development**

- Hosted dynamic events fostering cultural celebration, self-care, and direct dialogue.
- Achieved unprecedented online engagement through the strategic use of social media, guided by newly developed Branding and Style Guidelines.
- Launched The Informed Student, a monthly newsletter providing updates on IUSG initiatives, fostering transparency, accountability, and student engagement.
- Welcomed the largest FIP Program cohort and included transfer students.

## **Strategic Planning and Collaboration**

- Increased student representation on university committees.
- Established the Indiana Student Government Coalition for student governments statewide.
- Developed the 2030 Strategic Plan to guide IUSG's mission, ensuring accountability, inclusivity, and adaptability to meet the evolving needs of IU students.
- Conducted a Fall and Spring Student Body Survey to gather insights on student experiences.
- Began developing a student referendum policy with the Provost's Office to strengthen shared governance and empower student voices.

## **Enhancing the Executive Branch to Meet Student Needs**

- Established new departments of Graduate Affairs, Student Rights, Transportation, and Infrastructure, as well as Offices of Alumni Relations, Grants Management, Service, and University Projects, to address a wide range of student needs. Established the Bureau of Government Relations, the Multicultural Advisory Council, the Political Engagement Committee, and the University Policy Council.

## High-Impact Initiatives

The FUSE Administration was dedicated to fostering innovation and inclusivity through impactful initiatives that elevate the IU student experience. These projects demonstrate a strong commitment to addressing critical needs, empowering student organizations, and ensuring equitable access to resources that support academic and personal success. From creating spaces that spark creativity to breaking down financial barriers, these initiatives showcase the FUSE administration's commitment to fostering meaningful student engagement and driving transformative campus improvements.

### Student Organization Makerspace

Completed in April 2025, the Student Organization Makerspace empowers student organizations by providing access to tools and resources that foster creativity, collaboration, and innovation. The Makerspace is housed in the Indiana Memorial Union's Club Hub, repurposing an underutilized coat closet into a vibrant hub for student creativity. This central location ensures the space is easily accessible to all students, maximizing its utility. The Makerspace features a range of advanced tools, including a 3D printer, Cricut, heat press, sewing machine, plotter printer, sticker printer, supplies for crafting and design, and more. These resources are tailored to meet the diverse needs of student organizations, enabling them to create professional-quality materials for events, campaigns, and more. For example, student organizations can produce custom apparel, buttons, posters, engaging decorations, and promotional materials, eliminating the financial barriers that often limit the scope and quality of their projects. Similarly, academic and professional organizations can use the space to design prototypes and presentations that showcase their work. This initiative does more than provide tools; it redefines possibilities. By fostering innovation and removing financial constraints, the Makerspace enriches the student experience by elevating the work of student organizations, which in turn enhances campus life for everyone.

*On April 3, 2025, through IUSG.24-25-30, the Student Body Congress codified the Student Organization Makerspace Program as a permanent initiative of the Indiana University Student Government, ensuring that future administrations continue to support student innovation and organization development. The program's statute outlines a robust structure for oversight, annual reporting, and budgeting, with flexibility for future growth through university partnerships and resource expansion.*

## Calculator Loaner Program

Launched on January 14, 2025, the Calculator Loaner Program reduces financial barriers and promotes academic success by providing students with free access to basic, scientific, and graphing calculators. Students can rent calculators for the entire semester at no cost, with all rentals managed through the IUSG office on a first-come, first-served basis. To ensure the program's sustainability, a tracking system was implemented to promote accountability and maintain adequate inventory across semesters. From its launch through April 15, the program saw high levels of engagement, with 50 out of 50 basic calculators, 50 out of 50 graphing calculators, and 32 out of 50 scientific calculators checked out by students. By addressing this fundamental academic need, the initiative demonstrates the FUSE administration's dedication to fostering equity and empowering students to focus on their education without the burden of additional expenses.

*On April 3, 2025, through IUSG.24-25-32, the Student Body Congress codified the Calculator Loaner Program as a permanent initiative of the Indiana University Student Government, ensuring that future administrations continue to address financial barriers to this essential academic resource. The program's statute outlines a robust structure for oversight, annual reporting, and budgeting, with flexibility for future growth through resource expansion and academic support services.*

## EmpowerED Scholarship Program

Launched on January 14, 2025, the EmpowerED Scholarship program was designed to eliminate financial barriers that prevent students from accessing essential course materials. The program allows students to apply for funding to purchase required textbooks, software, or other course resources critical to their success. Applications involve a straightforward process to ensure accessibility, with funds awarded based on demonstrated need and alignment with academic requirements. During the first round of applications, the program awarded nearly \$16,000 in scholarships to students across a wide range of disciplines. By focusing on timely access to these resources, the FUSE administration alleviated financial strain and promoted equitable opportunities for academic success.

*On April 3, 2025, through IUSG.24-25-34, the Student Body Congress codified the EmpowerED Scholarship Program as a permanent initiative of the Indiana University Student Government, ensuring that future administrations continue to support students facing financial barriers to essential course materials. The program's statute outlines a robust structure for oversight, annual reporting, and budgeting, with flexibility for future growth through strategic funding, university collaboration, and student feedback.*



## Princeton Review Partnership

The FUSE administration secured a high-impact partnership with The Princeton Review to expand academic support and professional readiness for IU students. Through this partnership, students will receive a 25% discount on all Princeton Review prep courses and an additional 10% discount on one-on-one tutoring, academic coaching, and admissions counseling services. Promo codes are distributed year-round and accessible through the IUSG website, allowing students to apply them directly during course enrollment. The partnership also includes four full test prep course scholarships per academic year (excluding MCAT 515+ and LSAT 165+ Immersion courses), with recipients responsible only for shipping costs.

To complement this partnership, the FUSE administration hosted a student panel in collaboration with The Princeton Review, which drew over 150 student attendees. These attendees received a free test prep book and heard firsthand from peers who had successfully navigated the graduate and professional school application process. Following the panel, the FUSE administration hosted a Mock Exam Day, during which 158 students registered to take full-length, proctored LSAT, MCAT, DAT, and GRE exams in a simulated testing environment. Students received comprehensive score reports to assess readiness and build confidence. This partnership results from strategic leadership and a long-term commitment to affordability, equity, and academic success.

*On March 31, 2025, a contract, which spans one academic year and includes an option for renewal, was formally approved by the Student Body Congress. With this approval, the Princeton Review Partnership Program will continue as an official initiative of the Indiana University Student Government, ensuring that future administrations provide students with ongoing access to high-quality, affordable test preparation resources.*

## Lease-Gap Housing Program

Recognizing the impact of short-term housing insecurity on student well-being and academic success, the FUSE administration established the Lease-Gap Housing Program. This initiative provides a compassionate and cost-effective response to a common issue faced by students: the period between leases, typically occurring in late July and early August, when many are left without stable housing. In collaboration with the Indiana Memorial Union's Biddle Hotel and Conference Center, the FUSE administration secured a block of 12 rooms available between July 26 and August 15, 2025. These dates were selected based on student survey data and historical leasing patterns that identified them as peak periods of housing vulnerability. Through this partnership, eligible IU Bloomington students will receive free short-term hotel accommodations to bridge the gap between leases. The program's pilot launch in Summer 2025 is supported by dedicated program funding and reinforced by a long-term commitment to permanence, accessibility, and oversight. By directly addressing a frequently overlooked issue, the FUSE administration filled a service gap and built on a replicable model for addressing transitional housing insecurity in higher education.

*On April 3, 2025, through IUSG.24-25-33, the Student Body Congress has codified the Lease-Gap Housing Program as a permanent initiative of the Indiana University Student Government, ensuring that future administrations continue to address this critical student need. The program's statute outlines a robust structure for oversight, annual reporting, and budgeting, with flexibility for future growth through university partnerships, grants, and alumni support.*

## Crimson Closet Program

To support students preparing for career and academic opportunities, the FUSE administration has begun establishing the Crimson Closet Program, a new initiative that provides students with free access to professional attire for interviews, career fairs, and formal events. As part of the program's development, the FUSE administration submitted a formal space request for a designated location in the Indiana Memorial Union, which is currently pending review. The Crimson Closet represents a key step toward removing financial barriers to professional clothing and reflects the FUSE administration's broader commitment to access and student success.

*On April 3, 2025, through IUSG.24-25-31, the Student Body Congress codified the Crimson Closet Program as a permanent initiative of the Indiana University Student Government, ensuring that future administrations continue to support students with free access to professional attire for academic and career-related opportunities. While the program's full implementation is still in progress, this legislation lays the groundwork for its long-term sustainability by outlining a clear structure for management, budgeting, and annual reporting.*

## **Strengthening Course Access and Transparency (BL-ACA-H28)**

The FUSE administration successfully advanced a long-standing priority of IU Student Government by working with the Bloomington Faculty Council to update BL-ACA-H28: Faculty Instructional Responsibilities. This policy now includes a formal encouragement for instructors to share course information with enrolled students at least one week before the start of the semester.

The added language recognizes the importance of transparent academic planning and reads: “The Bloomington Faculty Council charges the Vice Provost for Faculty and Academic Affairs to communicate to the faculty each semester that: In order to facilitate efficient student course selection, instructors are strongly encouraged, to the extent that it is feasible, to make basic class information available to enrolled students (via Canvas or similar course management system, by email, or by some other preferred means) at least one week prior to the semester start date as determined by the IUB Official Academic Calendar (or at least one week prior to the date of the first class meeting for any course taught outside of standard semester start dates). Suggested class information could include the general and/or specific topics the course is expected to cover; the ways in which student performance will be assessed; particular expectations regarding attendance; and anything else that might aid students in selecting the right courses for their academic pursuits.”

This change represents a meaningful step toward greater academic transparency and supports student success by ensuring they have access to essential course information before classes begin. It also highlights the FUSE administration’s commitment to academic advocacy and effective collaboration with university governance.

## **Improving Accessibility at Indiana University**

Accessibility is a cornerstone of inclusivity, and the FUSE administration has made significant strides toward creating a more accessible campus. In partnership with University Information Technology Services (UITs), gender-neutral bathroom locations have been successfully integrated into the IU Mobile App, making it easier for students of all gender identities to find these vital facilities. This advancement fosters a more welcoming and supportive environment for all. Additionally, the FUSE administration initiated an Indoor Mapping Project to identify and address physical barriers across IU buildings. This initiative focuses on resolving issues such as blocked pathways, poorly placed ramps, and malfunctioning elevators, advocating for practical solutions to ensure everyone can navigate campus spaces with ease and equity. These efforts demonstrate a forward-thinking approach to accessibility, addressing immediate concerns while laying the groundwork for long-term enhancements.

## **Bringing Back the Bison as IU's Official Mascot**

Since the retirement of the bison mascot in 1969, IU Bloomington has been without an official mascot or a central symbol beyond the IU trident and the Hoosier identity. This absence has sparked ongoing discussions among students, faculty, staff, alums, and fans about reintroducing a mascot to strengthen community ties and inspire pride.

The FUSE Administration is led the charge in addressing this long-standing void by advocating for the return of the bison, a mascot deeply rooted in IU's history, heritage, and traditions. Restoring the bison offers an opportunity to revive a meaningful symbol that connects the IU community while celebrating the university's rich legacy.

This initiative has garnered overwhelming support, with a recent student poll showing that 72% of respondents favor bringing back the bison. The excitement surrounding this effort builds on the unity fostered during the 2024 football season, which brought students together to celebrate a high-winning record. Bringing back the bison has the potential to unify the student body further, providing a rallying point for shared pride and connection.

The Student Body Congress further emphasized this enthusiasm by passing the Bring Back the Bison Act of 2024 on December 16, 2024. To bring this vision to fruition, Student Body President Cooper Tinsley collaborated with IU Athletics and other key stakeholders. Their coordinated efforts aim to seamlessly reintegrate the bison into IU's identity, ensuring it becomes a lasting emblem that elevates school spirit at events, enriches campus traditions, and enhances IU's branding as a vibrant and cohesive institution.

The advocacy from the FUSE administration revives a cherished tradition, underscoring the importance of shared symbols in fostering connection and belonging. The bison represents Indiana University's excellence, resilience, and sense of community for current and future generations. We invite the entire IU community to join us in celebrating this historic milestone as we embark on a new chapter of unity, tradition, and shared pride.

# Civic Engagement and Political Advocacy

## State and Federal Legislative Priorities

The FUSE administration's legislative agenda is firmly rooted in promoting equity, access, and success for all students, guided by clear state and federal priorities. At the state level, the FUSE administration is committed to enhancing diversity, equity, and inclusion (DEI) by safeguarding academic programs and scholarships that support underrepresented communities. Additional priorities include improving financial accessibility through tuition and fee transparency, exploring innovative tuition models, and strengthening campus safety with initiatives to address anti-hazing and prevent sexual violence. At the federal level, the administration advocates for protecting and expanding critical resources such as Pell Grants and FAFSA to ensure financial accessibility for all students. Other key priorities include combating food insecurity by expanding SNAP benefits for college students and enhancing campus safety through stronger Title IX enforcement and investments in security infrastructure. To drive these initiatives, the Departments of State and Federal Relations have coordinated closely with the Student Body President, relevant committees, and external advocacy networks. These efforts aim to translate legislative priorities into meaningful policies that foster a safe, inclusive, and supportive environment for all students.

One significant example of this work is the FUSE administration's support for the Stop Campus Hazing Act (S. 744/H.R. 2525), a vital piece of federal legislation. Through a formal letter to the U.S. Senate Health, Education, Labor, and Pensions Committee, the Student Body President, Vice President, and Department of Federal Relations expressed their support for this critical measure, which seeks to increase transparency and accountability to prevent hazing-related tragedies. The bill's successful passage in the U.S. Senate marks a major milestone in safeguarding student welfare nationwide. Looking ahead, the FUSE administration remains committed to proactive engagement with legislative efforts at all levels of government. By ensuring that students' voices and concerns are represented, the administration strives to create lasting change that empowers all students to succeed.

## “Road to 100”, Voter Registration Campaign

One of the FUSE administration's most ambitious initiatives, the "Road to 100" campaign, exemplifies its dedication to empowering students to participate actively in democracy. This groundbreaking voter registration campaign aimed to achieve 100% voter registration among IU students in preparation for the critical 2024 Presidential Election. Through innovative programming, collaborative outreach, and a spirit of competition, the campaign mobilized the campus, fostering a culture of civic engagement that extended far beyond the campaign's three-week timeline.



Launched on September 17, 2024—National Voter Registration Day—the "Road to 100" campaign united students and organizations across campus to take the vital first step in the democratic process: registering to vote. The initiative ran until the final day to register to vote in Indiana, focusing on student organizations as key partners. These groups earned points by hosting voter registration drives, attending civic engagement events, and organizing their own programming. The winning organization was Women in Business, with Women in Government at IU and the College Democrats securing second and third places, respectively.

The "Road to 100" campaign represents a bold and impactful step toward making IU Bloomington a model for civic engagement nationwide. Key highlights included:

- The campaign was powered by the involvement of 16 student organizations, which collectively dedicated over 60 hours to tabling, outreach, and voter registration efforts.
- Over 6,134 students participated during the campaign, with 3,465 voter registrations recorded, including 1,107 new registrations during the three weeks.
- IU TurboVote, a vital tool in the effort, saw 1,928 new users during the 2024 election cycle, a remarkable 70% increase compared to the 2020 cycle.

Beyond the impressive numbers, the "Road to 100" campaign was a vital educational effort, fostering a deeper understanding of the democratic process and empowering students to view voting as a responsibility and a powerful means for change.

Sixteen diverse student organizations played an instrumental role in the campaign's success, showcasing the breadth and strength of IU's community. These organizations included:

- 180 Degrees Consulting
- American Student Radio
- College Democrats at IU
- Kelley Office of Access and Community Enhancement Student Advisory Board (KSAB)
- Middle Eastern Student Association
- Minority Association of Premedical Students
- Panhellenic Association
- Pre-Black Law Student Association
- Residence Hall Association
- Student Alumni Association
- Students Demand Action
- Union Board
- Women in Government at IU
- Women in Business
- Women of Color Leadership Institution
- Zeta Phi Beta Sorority, Incorporated

### **Advocating for Federal Funding to Improve Campus Transportation**

The FUSE administration demonstrated a strong commitment to campus safety and infrastructure improvement by supporting Indiana University's federal funding request for a transportation safety project along 10th Street. In Spring 2024, Student Body President Cooper Tinsley submitted a letter of support for the university's funding proposal to Representative Erin Houchin, advocating for critical enhancements such as new traffic signals, lane reconfigurations, and raised crosswalks in a high-traffic area central to campus life. Although funding for the project was included in the House version of the FY25 appropriations bill, it was not retained in the final Continuing Resolution. As a result, the FUSE administration worked with the IU Office of Federal Relations to update and resubmit the request for FY26 consideration, ensuring that student voices remain central to efforts to enhance pedestrian and transit safety on campus.

## FUSE Administration Provides Student Input on IU's Expressive Activity Policy (UA-10)

At a time when freedom of expression is a pivotal issue on university campuses, the FUSE administration spearheaded a historic initiative to amplify student voices during the development of Indiana University's Expressive Activity Policy (UA-10). This policy, designed to regulate expressive activities across all IU campuses, sparked widespread debate due to its implications for free speech, student activism, and university culture.

To ensure student perspectives were central to the decision-making process, Student Body President Cooper Tinsley launched a campus-wide survey on June 26, 2024, inviting all IU Bloomington students to review the proposed policy and provide anonymous feedback. This marked the first time the policy was shared publicly with the entire student body, offering a vital opportunity for collective engagement on an issue with far-reaching implications for students' rights and freedoms on campus.

The survey generated an impressive level of participation, with over 1,000 students contributing their perspectives over a two-week period. Their responses reflected careful analysis of the draft policy, offering detailed critiques and diverse viewpoints. This engagement underscored the student body's dedication to preserving freedom of expression and highlighted the value of their active role in shared governance.

The findings, compiled into a comprehensive report by Student Body President Cooper Tinsley, were submitted to the Office of the Vice President and General Counsel, who afterward presented them to the IU Board of Trustees. The report played a central role in shaping key revisions to the policy before its final approval later that summer. Among the most notable changes influenced by student feedback were:

- **Expanded Protections for Expressive Activities:** The policy now explicitly defines protected activities, including peaceful assembly, distributing literature, carrying signs, and circulating petitions, aligning with First Amendment principles.
- **Clarification of Disruptions:** The term "materially and substantially disrupt" was refined to match IU's existing UA-14 guidelines, safeguarding lawful protesting and brief, nonviolent interruptions.
- **Content-Neutral Time, Place, and Manner Restrictions:** The revised policy requires these regulations to be neutral and allows for spontaneous assemblies.
- **Adjusted Sanctions Language:** Immediate actions for policy violations, such as citation or trespass warnings, replaced automatic severe penalties.
- **Camping Permissions:** Overnight activities related to university events are now permitted under defined circumstances.

While these changes represented a significant step forward for student expression, the FUSE administration acknowledges that some issues remained unresolved. Provisions such as advance notice requirements for temporary structures, the use of physical enforcement mechanisms, and the lack of an appeals process continue to raise concerns. To address these, the FUSE administration continues to work with key university officials to advocate for additional revisions, emphasizing alignment with IU's 2030 Strategic Plan goals of inclusion and student success. Additionally, by invoking IU's rich history of student activism, the FUSE administration reinforces the importance of maintaining a campus culture that upholds free expression.

The FUSE administration's efforts marked a significant advancement in shared governance at IU, highlighting the critical role of student voices in shaping campus policies. The survey and its subsequent outcomes demonstrated that student feedback is valuable and essential in guiding decisions at the highest levels of the university. Empowering students to engage meaningfully in the policy-making process showcased the ability of the student body to influence institutional decisions.

Following the policy's implementation, Student Body President Cooper Tinsley launched a second campus-wide survey on March 28, 2025, to assess the policy's impact and gather updated student perspectives. This new round of data collection reaffirms the administration's commitment to sustained engagement and ongoing advocacy. A follow-up report will again be submitted to the Office of the Vice President and General Counsel to ensure that student feedback remains central in evaluating and refining UA-10.

The FUSE administration's approach to the proposed Expressive Activity Policy set a new standard for student advocacy at Indiana University. The FUSE administration strengthened the university's commitment to free expression and open dialogue by driving meaningful policy changes through inclusivity, transparency, and collaboration. This initiative addressed immediate concerns and laid the groundwork for future student leaders to protect and expand a campus culture that values student voices and rights using the power of collective action.

## Student Guides and Campaigns

The FUSE administration has made significant strides in empowering students by creating comprehensive guides that keep them informed, supported, and engaged. These resources address diverse aspects of student life, from accessing essential support to promoting sustainability and understanding personal rights. Through these guides, the FUSE administration strongly commits to enhancing the student experience and fostering a well-informed, inclusive campus community.

### Student Resource Guide

Navigating college life can be overwhelming, especially when trying to identify and access the right resources. To simplify this process, the FUSE administration developed the Student Resource Guide, a dynamic and comprehensive compilation of links to campus and national support services. Acting as a centralized hub, the guide provides assistance across critical areas such as academics and tutoring, accessibility, diversity, equity, and inclusion (DEI), financial aid, food insecurity and housing, hazing prevention, LGBTQIA+ support, mental health and wellness, reproductive health, sexual violence prevention, substance use management, and voting. By consolidating these essential resources into one accessible platform, the Student Resource Guide ensures that students can quickly find the help they need, promoting a sense of support and belonging. The guide also carries an important message: no student should have to navigate challenges alone. This initiative underscores the FUSE administration's commitment to promoting awareness of available support services and cultivating a campus environment where all students feel empowered, supported, and equipped to succeed.

### Green Dorm Checklist

Sustainability is a key priority for the FUSE administration, reflected in the creation of the Green Dorm Checklist. This guide empowers students to make simple, eco-friendly choices in their daily lives, focusing on actions such as conserving energy and water, reducing waste, and selecting sustainable alternatives for everyday items. By encouraging small but impactful changes, the checklist enables students to reduce their environmental footprint while fostering a culture of sustainability on campus. The FUSE administration's goal is not only to create a greener campus but also to instill a lifelong commitment to environmental stewardship, demonstrating how individual actions can drive meaningful ecological change.

### Know Your Rights Campaign

The revitalized Department of Student Rights has significantly expanded its impact through the Know Your Rights Campaign, an initiative designed to empower students with essential knowledge about their rights and the resources available to support them. This dynamic campaign addresses timely and relevant student body issues, offering practical guidance



tailored to current challenges. The first edition focused on voting rights, providing students with information on voter registration, ballot access, and overcoming barriers at the polls. The second edition addressed discrimination and equity, highlighting campus resources and strategies for fostering an inclusive environment. The third edition focused on First Amendment rights, helping students better understand freedom of expression within the context of IU policies. The fourth edition focused on international student rights, offering guidance and support during a period of transition in federal policy. The fifth edition addressed student housing, simplifying complex topics such as lease agreements, fees, ordinances, and predatory practices. The sixth edition explored financial rights, covering key topics such as budgeting, bursar disputes, the FAFSA, and navigating financial aid. By addressing these diverse and pressing topics, the Know Your Rights Campaign underscores the Department's commitment to educating and empowering students, ensuring they are equipped to advocate for themselves and others in a rapidly changing world.

# Financial Accountability and Resource Allocation

## Budget Highlights and Key Allocations

In June 2024, the FUSE administration announced the successful passage of the comprehensive 2024–2025 Budget Act. Funded by a portion of the mandatory Student Activity Fee contributed by all IU students, this budget is IUSG's foundation for essential operations, services, and initiatives that enhance student life. Each spring, the Executive Branch works closely with the Student Body Congress to develop and approve a budget for the upcoming fiscal year that took effect on July 1, 2024. This year's budget, amounting to \$281,059.19, demonstrates a strategic and balanced approach to resource allocation. The FUSE administration recognizes that the funds entrusted to IUSG come directly from students' contributions. Therefore, a core priority of this year's budget was to effectively and fully utilize these funds to ensure every dollar serves the student body. By spending the budget thoughtfully and efficiently, the FUSE administration seeks to maximize the impact of the Student Activity Fee, ensuring it directly goes back to students and their experiences on campus. By prioritizing both established programs and innovative initiatives, the FUSE administration has reinforced its commitment to supporting student organizations, enhancing campus services, and adapting to the evolving needs of the IU student body.

## Supporting Essential Programs

The FUSE administration has prioritized contributions to programs and services that enhance students' well-being, financial stability, and academic success. Through our financial support, we help sustain and expand these IU initiatives.

- **Crimson Cupboard:** Contributions assist this program in addressing food insecurity by offering free food and essential supplies to students in need.
- **Emergency Contraceptives:** Contributions help make emergency contraceptives available to IU students at no cost or a subsidized rate through the Student Health Center.
- **Laptop Loaner Program:** Contributions help provide temporary access to laptops, ensuring technology barriers do not hinder academic success.
- **Office of Student Life Emergency Fund:** Contributions help this fund provide financial assistance for scholarships, legal aid, and support services that empower students to navigate campus life and engage with the IU community.
- **Safer Sex Express and STI Testing on Demand:** Contributions help sustain these programs by offering free condoms, oral/dental dams, personal lubricants, and subsidized STI testing through the Student Health Center.

## Ongoing Support for Multicultural Centers

Recognizing the vital role that multicultural centers play in supporting diverse student communities and fostering cultural engagement, the FUSE administration has allocated \$32,000 in funding to these centers. Each center will receive \$2,000 per semester, reflecting IUSG's commitment to cultivating an inclusive and welcoming environment for students from all backgrounds.

## Student Organization Funding

On September 23, 2024, IUSG. 24.25.25 was successfully passed by the Student Body Congress. Proposed by Student Body President Cooper Tinsley, this pivotal measure reallocated \$19,194.08 to address student organizations' growing challenges in securing funding. Traditionally, the Indiana University Funding Board (IUFB) is responsible for financing student organizations, with IUSG playing no direct role in funding. However, the FUSE administration made student support a key priority, stepping up to fill the gap during a critical time. With nearly 800 active student organizations at IU Bloomington, this reallocation demonstrated the FUSE administration's commitment to ensuring these groups thrive and continue contributing to a vibrant campus community.

An application process was established to enable eligible Self-Governed Student Organizations (SGSOs) and University Student Organizations (USOs) to request funding for the 2024–2025 academic year. Applications were accessible on the IUSG website, providing organizations with a streamlined and user-friendly process. The funding system was designed to uphold fairness, transparency, and accountability, with key features including:

- Priority is given to funding requests essential to maintaining operational integrity.
- Applications are reviewed within 2–3 business days, and approved purchases are facilitated directly through IUSG for efficiency.
- A committee appointed by the Student Body President oversees the allocation process, maintaining comprehensive records of disbursements and ensuring compliance with established guidelines.
- Funds from this account are designated exclusively for event-related expenses or material purchases to ensure that funds are allocated to initiatives with the greatest impact on student engagement and success.

From its launch through April 15, the program received 67 funding applications from student organizations, reflecting the active engagement and support provided by the FUSE administration. These efforts underscore the FUSE administration's unwavering commitment to supporting student organizations at IU. The FUSE administration has reinforced its dedication to driving growth within the student body by addressing immediate financial needs and investing in long-term sustainability.

## **IUSG's Response to Student Visa Revocations**

In April 2025, during a national student visa crisis that impacted several international students at IU, the FUSE administration took immediate action to support affected students and defend their rights. In response, Student Body President Cooper Tinsley issued Executive Proclamation 77-04, A Proclamation on the Declaration of a Financial Emergency in Response to the Student Visa Crisis, reallocating \$5,000 in emergency funds to help subsidize legal fees for students navigating visa revocations and related challenges. As part of this response, the FUSE administration also expanded the Know Your Rights Campaign by producing and distributing multilingual “Red Cards”, small, accessible guides that outlined legal rights for citizens and non-citizens. These cards were made available in English, Arabic, Chinese, and Spanish at both the IUSG Office and Student Legal Services, with additional languages offered upon request. The administration further encouraged affected students to share their experiences, which informed the development of additional outreach and resources. By mobilizing financial resources, coordinating multilingual legal information, and standing in solidarity with impacted students, the FUSE administration demonstrated its ability to respond swiftly and compassionately in moments of crisis. These actions extended the reach and relevance of the Know Your Rights Campaign, underscoring IU Student Government's enduring commitment to equity, student safety, and advocacy for the entire student body.

## **Supporting Student Media: Indiana Daily Student (IDS)**

The FUSE administration recognizes the Indiana Daily Student (IDS) as a cornerstone of student media, serving IU students, faculty, staff, and the broader Bloomington community. The FUSE administration allocated funds to the IDS Enterprise Desk to support this vital platform, enabling student journalists to pursue in-depth investigative and feature reporting. This funding covers essential expenses to empower students to produce impactful, long-form stories that reinforce the IDS's role as a trusted source of information and insight for the IU and Bloomington community. Beyond this investment, the FUSE administration has taken proactive steps to ensure the IDS's long-term sustainability. Recognizing the financial and operational challenges faced by student media, the FUSE administration has worked closely with stakeholders to identify additional funding opportunities and strategies. These efforts include advocating for IDS's eligibility for future funding sources, such as support from the Committee for Fee Review (CFR), to ensure that this longstanding voice of IU students, serving the campus for over 157 years, continues to thrive. Student media plays a crucial role in campus life, offering hands-on learning opportunities, amplifying student perspectives, and enriching campus dialogue. The FUSE administration remains steadfast in its commitment to preserving and enhancing the IDS as an indispensable resource for the student body.

## **Turbo Vote**

The FUSE administration has prioritized ensuring students have continued access to TurboVote, a crucial platform for voter registration and civic engagement. By strategically reallocating funds within the existing budget, the FUSE administration renewed the TurboVote contract in collaboration with the Political and Civic Engagement (PACE) program and the Student Involvement and Leadership Center. This renewal marked a strategic investment in empowering IU students to participate in the democratic process. TurboVote simplifies the voting process by providing essential tools, including voter registration forms, election reminders, and accessible voting resources, keeping students informed and engaged in elections at all levels, from national to local school board elections. This effort played a crucial role in supporting the Road to 100 voter registration campaign, significantly enhancing student involvement in civic life.

## **Structural Improvements in Financial Management**

Effective July 1, 2024, the FUSE administration replaced the Board of Finance with a discretionary fund managed by the Treasury Department. Overseen by the Treasurer, this fund is designed to support student-facing activities by IUSG executive departments and offices. This transition has streamlined financial processes, minimized bureaucratic delays, and enabled more responsive and efficient allocation of resources, ensuring that funds are directed toward addressing urgent student needs and advancing meaningful initiatives. Furthermore, to strengthen fiscal transparency and long-term planning, Student Body President Cooper Tinsley established the Financial Sustainability Task Force to review and improve IUSG's budget model, appropriations procedures, and financial governance. Based on the task force's recommendations, the Student Body Congress passed IUSG.24-25-35, which codified a more structured and accountable financial framework. The legislation formalized the annual budget process, implemented oversight for discretionary and emergency expenditures, introduced impoundment controls, and institutionalized the biennial Committee for Fee Review proposal process. Together, these reforms ensure that all student funds are allocated and spent responsibly, reinforce congressional oversight, and set a strong foundation for sustainable financial practices in future administrations.



## Committee for Fee Review

Every two years, Indiana University Bloomington undertakes a campus-wide review of how mandatory student fees are allocated. The Mandatory Fee Review process allows departments and campus-wide student organizations to request funding support for the next two academic years. The process is overseen by the Committee for Fee Review (CFR), which is co-chaired by the Student Body President and the Graduate and Professional Student Government (GPSG) President. The committee includes seven to nine current IU Bloomington students and operates under the supervision of the Vice Provost for Student Life. After the review, the committee submits formal funding recommendations to the Provost's Office regarding the distribution of student fees. During the 2025 review cycle, Student Body President Cooper Tinsley served as co-chair of the Committee for Fee Review. In this role, he helped oversee the review of over \$60 million in student fee allocations. He guided the committee through presentations, financial analyses, and deliberations to ensure student fees were allocated efficiently, equitably, and with the student experience at the center.

Student Body Vice President Nicole Santiuste and Secretary of the Treasury Aman Gandhi presented the IU Student Government's funding proposal to the committee. The request sought to increase the per-student, per-semester fee from \$1.72 to \$2.43 in FY26 and \$2.46 in FY27, citing the organization's growing financial strain and the need to sustain critical student-facing programs. The FUSE administration's proposal was grounded in a detailed financial analysis and highlighted several key issues: inflation had eroded IUSG's purchasing power by 55.8% since 1979, enrollment had increased by 53.7%, and the COVID-era surplus was nearly exhausted. Additionally, IUSG had dramatically improved its budget utilization, reaching 90.72% in FY25 (or 179.12% when adjusted for student fees alone), signaling a need for increased fee support to meet current demand. The proposal emphasized continued support for equity-driven and high-impact initiatives such as the EmpowerED Scholarship Program, Makerspace, Crimson Closet Program, student organization funding, and more.

## Student Engagement and Events

Through dynamic and diverse events, the FUSE administration has worked tirelessly to ensure that every student feels welcomed, valued, and connected. By offering opportunities for cultural celebration, self-care, direct dialogue, and community engagement, the administration continues to advance its mission of enriching the student experience while cultivating a supportive campus environment.

### New Student Induction Ceremony

The Indiana University New Student Induction Ceremony brings together all new students and their families for an official welcome and introduction to the IU community. One of the ceremony's highlights is the address by the Student Body President, offering words of encouragement and wisdom to help students feel connected and empowered as they start their college journey. Student Body President Cooper Tinsley spoke at this year's ceremony, and his favorite words were, "Through experiences like mine, you will find that friends become family, ignorance becomes understanding, and pride becomes duty."

### S'mores Social

Kicking off Welcome Week, the FUSE administration hosted a delightful S'mores Social in the IMU solarium. This warm and inviting event provided a relaxed atmosphere for students to meet one another and engage with their student government representatives. The event set the tone for an exciting school year and exemplified the FUSE administration's goal of creating approachable spaces for connection.

### Creating My Calm Space

In collaboration with La Casa/Latino Cultural Center, the FUSE administration's Department of DEI hosted "Creating My Calm Space," an event focused on self-care and mindfulness. Students learned to craft simple yet meaningful items that can transform any corner of their homes into a haven for relaxation and rejuvenation. This event emphasized the importance of mental well-being and provided tools for managing the stresses of college life.

### Hispanic Heritage Month: Culturally Nutritious

Expanding the celebration beyond Hispanic Heritage Month, the FUSE administration's Department of DEI hosted "Culturally Nutritious," an event that brought students together to explore the art of cooking flavorful dishes from Hispanic cultures. Attendees enjoyed cooking recipes, free food, and valuable tips on preparing culturally rich meals on a budget. This event celebrated Hispanic heritage while offering practical resources for students navigating college life.

### **LGBTQ+ History Month: Paint and Educate**

To honor LGBTQ+ History Month, the FUSE administration's Department of DEI hosted "Paint and Educate," a vibrant event combining creativity and education. Students enjoyed painting and desserts while discussing the LGBTQ+ rights movement, including landmark events like the Stonewall Riots. The event also dispelled myths and challenged stigmas, fostering an environment of understanding and inclusivity.

### **Breakfast with the President**

Breakfast with the President created a unique space for direct dialogue between students and Student Body President Cooper Tinsley. Over breakfast, students could share their ideas, voice concerns, and learn more about the FUSE administration's vision for campus improvements. This casual yet impactful event highlighted the FUSE administration's commitment to accessibility and student engagement.

### **Fall Open House**

The Fall Open House was a standout event, allowing students to learn about IUSG and the FUSE administration. This event served as a gateway for students to explore ways to get involved and engage with their student government.

### **Homecoming: Taste of Bloomington**

The FUSE administration celebrated Homecoming with "Taste of Bloomington," a vibrant local cuisine showcase. Students were treated to offerings from beloved Bloomington restaurants such as Baked Cookies, Bloomington Bagel Company, BuffaLouie's, Chocolate Moose, Parlor Doughnuts, Pizza X, and Taste of India. This event introduced students to local favorites and strengthened the bond between the university and the Bloomington community.

### **Globes of Hope**

In collaboration with the Exploration Club, the FUSE administration hosted Globes of Hope, an inspiring event that combined creativity, community engagement, and meaningful impact. Students gathered to build snowglobes, with the option to donate their handcrafted creations to children in the foster care system through the Court Appointed Special Advocates (CASA) program. This event offered students a much-needed opportunity to de-stress while raising awareness for CASA's mission to support and advocate for foster children. By seamlessly blending campus involvement with social impact, the FUSE administration showcased its dedication to enriching the student experience while contributing to the Bloomington community during the holiday season.

### **Blooming Hope**

The FUSE administration's Department of Sexual Violence Prevention/Title IX hosted Blooming Hope, a heartfelt event dedicated to raising awareness about sexual violence and honoring survivors. Students came together to create beautiful flower bouquets, with the option to take them home or dedicate them to survivors as a symbol of solidarity and strength. This event provided a meaningful opportunity for students to engage in a creative and supportive activity, fostering a sense of community and compassion. By offering free supplies and encouraging students to take part in this initiative, the FUSE administration demonstrated its ongoing commitment to advocacy, awareness, and creating a safe and inclusive campus environment.

### **Stalking Awareness Tabling**

The FUSE administration's Department of Sexual Violence Prevention hosted an interactive tabling event focused on stalking awareness. Students learned how to recognize warning signs, debunk media myths, and access safety resources in a supportive and approachable setting.

### **Consent Conversation Hearts**

The FUSE administration's Department of Sexual Violence Prevention hosted a creative tabling event combining cookie decorating with conversations about healthy relationships and consent. This activity provided space for reflection and peer connection while reinforcing the importance of consent.

### **Bloomington Comment Board**

The FUSE administration's Department of City and Local Relations encouraged students to explore civic engagement opportunities within Bloomington. This tabling event also provided a platform for students to share their ideas and perspectives on local governance, fostering dialogue between students and city stakeholders.

### **Getting That Dough: Financial Awareness Tabling**

To help students gain financial confidence, the FUSE administration's Department of Student Rights hosted a tabling event in collaboration with IU MoneySmarts. Students received resources and tips to manage their personal finances both during and after college.

### **Wonderful Women and Waffles**

In celebration of Women's History Month, the FUSE administration's Department of Diversity, Equity, and Inclusion hosted Wonderful Women and Waffles, an uplifting event spotlighting the achievements of women past and present. Students gathered over waffles for an afternoon of inspiration, storytelling, and community building.

### **Black History Month Art Gala**

In partnership with the Black Student Union, Future Black Leaders, and Noir The Creative Guild, the FUSE administration's Department of Diversity, Equity, and Inclusion celebrated Black artistry and culture through the Black History Month Art Gala. Students gathered for an evening of creativity, inspiration, and reflection, honoring the contributions of Black creators and fostering dialogue about history and identity through art.

### **Women's March**

During Women's History Month, the FUSE administration partnered with Women in Government, Theta Nu Xi, and Girl Up at IU to host a Women's March. Over 70 students gathered at Showalter Fountain to demonstrate solidarity, community, and collective action. The event served as both a celebration of progress and a reminder of the continued work needed to achieve gender equity.

### **Ramadan Iftar**

In collaboration with the Muslim Student Association, the FUSE administration's Department of Diversity, Equity, and Inclusion welcomed students to a campus-wide Iftar celebration in honor of Ramadan. This inclusive event invited students of all backgrounds to enjoy a shared meal, build community, and foster greater cultural understanding through the observance of this important tradition.

### **Sleep Smart: Sleep Kit Assembly**

Recognizing the link between sleep and academic wellness, the FUSE administration's Department of Health and Wellbeing organized Sleep Smart. Students assembled kits with essential items to support restful sleep in this event.

### **Shabbat**

In collaboration with IU Hillel, the FUSE administration's Department of Diversity, Equity, and Inclusion invited students to experience a traditional Shabbat dinner. This event invited students of all backgrounds to build community, learn about Jewish traditions, and share a meaningful meal in an inclusive and welcoming environment.

### **Notes of Courage: Art Installation**

As part of Sexual Violence Prevention Month, the FUSE administration's Department of Sexual Violence and Prevention led Notes of Courage. Students wrote support, resilience, and advocacy messages for a collective art installation. These anonymous notes were displayed in the Indiana Memorial Union as a visual symbol of solidarity with survivors and a shared commitment to prevention.

### **Biking Awareness Tabling**

To promote sustainable transportation and campus safety, the FUSE administration's Department of Transportation and Infrastructure hosted a tabling event on biking awareness. Students learned best practices when riding bikes, how to prevent theft, and received free bike locks.

### **Sustainability Student Survey**

The FUSE administration Department of Environmental Affairs invited students to share their ideas for a greener campus through the Sustainability Student Survey. Participants received free reusable sandwich bags in exchange for their feedback, reinforcing the administration's commitment to environmental responsibility and student input.

### **Teal Day**

In collaboration with the Office of Sexual Violence Prevention and Victim Advocacy, the FUSE administration's Department of Sexual Violence Prevention hosted Teal Day to raise awareness and support survivors of sexual violence. Students received free emergency safety alarms and resources to promote campus safety.

### **What's Your Take?**

The FUSE administration's Office of the Deputy Chief of Staff for Government Relations hosted What's Your Take, a tabling event inviting students to share their thoughts on current issues, from daylight savings to term limits, public transit, and other government topics.

### **IU Bus Driver Recruitment Tabling**

To support student employment and campus transit services, the FUSE administration's Department of Transportation and Infrastructure hosted a tabling event to promote student driver positions. Students learned about job benefits and the application process.

### **Take Back the Night**

As part of Sexual Violence Prevention Month, the FUSE administration's Department of Sexual Violence Prevention hosted Take Back the Night, a powerful event featuring student speakers, a candlelight vigil, and a march across campus. The event served as a public stand against sexual violence and a call for action and healing.



### **IU Climate Action Plan Panel**

The FUSE administration's Department of Environmental Affairs hosted a panel discussion on the Indiana University Climate Action Plan. Students heard directly from committee members about the plan's goals, progress, and its impact on campus. This event provided transparency, education, and opportunities for student engagement in sustainability efforts.

### **Destress with Wellness**

To help students prioritize their mental health during a busy time of the semester, the FUSE administration's Department of Health and Wellbeing hosted Destress with Wellness. Held at the newly established Wellness House, the event provided students with a welcoming space to learn about available mental health resources and pick up a complimentary wellness bag filled with items designed to promote relaxation and self-care.

### **Big 10 Government Relations Conference**

At the 2024 Big Ten Government Relations Conference, Student Body President Cooper Tinsley delivered the opening remarks, emphasizing the power of collaboration across institutions. Tinsley shared key student-led initiatives at IU, including efforts to raise the on-campus minimum wage, improve voter turnout through the Road to 100 campaign, and enhance coordination between university governance branches. He also highlighted IU's growing advocacy at the state and federal levels, particularly in areas such as affordability, campus safety, and the protection of Pell Grants. His remarks set the tone for a dynamic panel discussion titled "Where Policy Meets Practice," featuring leaders in student affairs from across the Big Ten and beyond.

## Strengthening IUSG's Online Presence and Branding

Since the FUSE administration has taken office, IU has reached unprecedented levels of online engagement, establishing a dynamic presence on social media that effectively connects with the student body. This achievement reflects the FUSE administration's deliberate and strategic effort to maximize its digital footprint, recognizing that platforms like Instagram are essential tools for engaging students where they are most active.

This success stems from a deliberate and thoughtful approach guided by the FUSE administration's newly developed Branding and Style Guidelines. These guidelines provide the framework for how IUSG communicates through visual and written communication. Every message we deliver, every graphic we publish, and every program we promote shape how students, administrators, faculty, alumni, and community members perceive us. More than just logos or colors, a consistent and intentional brand builds recognition and credibility. It reflects our professionalism, reinforces our student-centered mission, and fosters trust with those we have served and represented for over a century.

The FUSE administration recognized IUSG's Founding Day, commemorating December 5, 1912, as the moment when students at Indiana University first adopted the concept of student self-governance. This acknowledgment honors the historical significance of student leadership and advocacy at IU, reinforcing the enduring role of IUSG in shaping the student experience. In conjunction with this commemoration, the FUSE administration unveiled a new IUSG seal as a key milestone in its branding efforts. Designed to honor the legacy of Founding Day, the seal is reserved for formal documents and embodies the principles of advocacy, equity, and professionalism that guide IUSG's work.

IUSG's social media strategy prioritizes student engagement with content that includes timely updates, interactive polls, event promotions, and campaigns tailored to the interests of IU students. With leadership from the Secretary of Communications and a talented team of graphic designers, a photographer, and a videographer, IUSG has elevated the quality of its online content, creating a polished and unified presence across all platforms.



*IUSG Seal established in July 2024. The balanced scale symbolizes fairness and justice. The open book with the year 1912 inscribed on its pages marks when IU students first approved a student council on December 5, 1912. Encircling the central imagery is the Latin motto "Custodire Ius Studiosum," or "Protect Student Rights." The torch in front of the book and the scales reference our state flag.*

These platforms facilitate meaningful dialogue, encourage active participation, and highlight the achievements of all three branches of IUSG, ensuring students are both informed and engaged. Additionally, IUSG leverages these channels to effectively communicate vital initiatives, such as student rights education and academic resources, in real-time. The FUSE administration aims to build trust and deepen students' connection to IUSG through these efforts.

The Instagram metrics for @iustudentgov from April 2024 to April 2025, approximately the time the FUSE administration has been in office, demonstrate remarkable growth and represent the account's strongest performance to date. Key highlights include:

- Accounts Reached: 162,740 unique profiles engaged, reflecting a 96.3% increase compared to last year (April 2023 to April 2024).
- Impressions: Total impressions soared to 489,206, marking an 87.3% increase compared to last year (April 2023 to April 2024), showcasing the growing visibility and impact of IUSG's content.
- Non-Followers Reached: 82.5% of accounts reached were non-followers, with an 87.3% increase in engagement from individuals outside the current follower base. This underscores the FUSE administration's success in extending its reach beyond the existing student followers.

Additionally, the FUSE administration launched the IUSG Monthly Newsletter, titled *The Informed Student*, to enhance transparency and keep the student body informed about the activities and initiatives of their student government. Sent to over 10,000 subscribers, this newsletter serves as a vital communication tool, providing students with regular updates on policies, programs, events, resources, and opportunities directly impacting their campus experience. This initiative underscores the administration's dedication to fostering a culture of transparency, accountability, and active participation within IUSG.

## Enhancing the Executive Branch to Meet Student Needs

The FUSE administration began its tenure with a clear vision for enhancing student governance and inclusivity. On the first day in office, April 25, 2024, the FUSE administration introduced a comprehensive reform package to the Student Body Congress, focusing on structural changes that would empower marginalized communities, strengthen civic engagement, and assist in providing vital student services.

### Establishment of the Bureau of Government Relations

The creation of the Bureau of Government Relations represents a significant milestone in advancing meaningful collaboration between IUSG and governing bodies across local, state, and federal levels. By uniting the Department of City and Local Relations, State Relations, and Federal Relations under the leadership of a Deputy Chief of Staff for Government Relations, the Bureau establishes a cohesive framework for addressing a wide array of student concerns. This streamlined structure has created a robust platform for advocating for students, tackling issues ranging from local government policies directly affecting campus life to national discussions on higher education reform. Additionally, the Bureau's unwavering focus on shared governance has fostered a culture of civic engagement, inspiring students to actively participate in shaping policies that impact their community and future. The establishment of the Bureau aligns with FUSE's mission to make IUSG a more advocacy-focused organization, fostering collaboration, amplifying student voices, and promoting shared responsibility for building a stronger campus and society.

### Establishment of the Department of Graduate Affairs

The creation of the Department of Graduate Affairs marked a significant step toward strengthening the connection between IUSG and graduate students. As the representative body for undergraduate and graduate students, the FUSE administration has prioritized fostering inclusivity and amplifying graduate student voices, demonstrated by the most graduate student engagement in recent years within the Executive Branch and Congress. Recognizing the unique needs and challenges graduate students face, this department is dedicated to advocating for their concerns in areas such as academic support, professional development, research opportunities, and work-life balance. Its establishment reflects the FUSE administration's commitment to ensuring that graduate students have a meaningful voice in university policies and decisions that directly affect their lives. Beyond establishing this department, the FUSE administration formally acknowledged the Indiana Grad Workers Coalition (IGWC) as the recognized graduate bargaining body, addressing critical issues such as living wages, equitable treatment, and the overall well-being of graduate student workers. This renewed focus on graduate student representation underscores the FUSE administration's commitment to equity, setting a new precedent for engagement and advocacy that advances the interests of all students, both undergraduate and graduate alike.

### **Reestablishment of the Department of Student Rights**

The revitalization of the Department of Student Rights within IUSG has strengthened its role as a vital advocate for and protector of student rights on campus. The department plays a key role in representing student perspectives on hearing committees addressing issues such as alcohol and drug violations, residence hall infractions, academic misconduct, grade appeals, and personal disputes. Additionally, the department conducts comprehensive reviews of IU policies related to student rights, ensuring they are fair, transparent, and just for all students. To further its mission, the department delivers regular educational programming to empower students with knowledge of their rights and available resources, fostering a campus environment where every student feels informed, supported, and equipped to navigate college life.

### **Establishment of the Department of Transportation and Infrastructure**

The Department of Transportation and Infrastructure was created in response to widespread student concerns about campus mobility and accessibility, reflecting the FUSE administration's steadfast commitment to tackling these critical issues identified during the campaign. This department is dedicated to optimizing parking resources, enhancing public transportation systems, and more. The FUSE administration's emphasis on sustainability and student accessibility has amplified the department's impact. The department's upcoming work also promotes environmentally friendly transportation by advocating for expanded bike lanes and micro-mobility options. These efforts aim to reduce the campus's carbon footprint while fostering a healthier, more sustainable community. Additionally, the department's infrastructure maintenance and parking management work addresses long-standing frustrations among students and staff, ensuring that resources are effectively utilized and campus facilities remain functional and efficient.

### **Establishment of the Department of Military and Veteran Affairs**

The Department of Military and Veteran Student Affairs was towards the end of the FUSE administration's term to forward IUSG's mission in supporting and uplifting every student at Indiana University. This department recognizes the unique experiences and needs of the more than 500 veterans and nearly 750 military spouses and dependents on the Bloomington campus. It is dedicated to providing advocacy, programming, and direct support for military-affiliated students, including active-duty service members, veterans, reservists, National Guard members, and their families. The department will lead efforts in areas such as educational support, military benefits, transition assistance, ROTC affairs, and campus resource access, while working closely with the Center for Veteran and Military Students. The Secretary of Military and Veteran Student Affairs, ideally a military-affiliated student, will ensure that the department's work remains focused, responsive, and informed by lived experience. Through this department, the FUSE administration has affirmed a lasting commitment to ensuring that those who serve our country are fully supported throughout their academic journey at IU.

### **Establishment of the Office of University Projects**

The Office of University Projects was established to collaborate closely with the Student Body President in developing and overseeing high-impact, long-term initiatives aimed at addressing systemic challenges and enhancing the student experience. Focused on strategic planning and collaboration, the department takes on complex efforts that often require months of work and may extend across multiple administrations. Current initiatives include advocating for a minimum wage increase from \$10.15 to \$15 per hour for all on-campus jobs, extending dining hall hours, addressing lease gap housing, and more. By engaging with administrators, campus partners, and students, the department ensures its projects are innovative, sustainable, and aligned with the university's long-term goals, driving meaningful progress for the student body.

### **Establishment of the Office of Alumni Relations**

The establishment of the Office of Alumni Relations marked a forward-thinking initiative by the FUSE administration designed to strengthen the connection between current IUSG members and IUSG alums. This office is dedicated to maintaining and fostering relationships with former members of IUSG, creating a bridge between past and present that supports mentorship, institutional memory, and professional development opportunities. This office will strengthen the organization and enhance the broader IU community by fostering connections across generations of student leaders.

### **Establishment of the Office of Grants Management**

The Office of Grants Management was established to streamline and enhance IUSG's ability to identify and secure external funding opportunities. This office manages the entire grant lifecycle, from researching potential grants to assessing eligibility criteria and preparing comprehensive applications to support key initiatives. The creation of this office reflects a strategic commitment from the FUSE administration to maximize funding opportunities, foster innovation, and support long-term organizational sustainability.

### **Establishment of the Office of Service**

The Office of Service was established to cultivate a culture of giving back by connecting IUSG members with meaningful volunteer opportunities. Through organized service initiatives, students are empowered to support both the campus and the broader Bloomington community. These efforts strengthen community ties and provide students valuable opportunities to develop leadership skills, foster relationships, and make lasting, positive contributions.



### **Establishment of the Multicultural Advisory Council (MAC)**

The establishment of the Multicultural Advisory Council (MAC) by the FUSE administration marked a significant step forward in fostering collaboration and amplifying the voices of multicultural communities at IU. Designed as a formal mechanism for cultural centers and multicultural organizations to advise the Student Body President and Vice President, MAC plays a pivotal role in shaping policies related to multicultural student affairs, fostering a sense of community, and promoting advocacy and collaboration. Led by Student Body Vice President Nicole Santiuste, the council comprises representatives from IU's cultural centers and leaders from various multicultural student organizations, providing valuable input on FUSE administration initiatives and guiding conversations with university decision-makers. Early successes include facilitating critical discussions to address safety concerns for underrepresented groups, particularly during the 2024 presidential election and in conversations surrounding IU's Student Organizations Policy (STU-01).

### **Establishment of the Political Engagement Committee (PEC)**

Equally impactful was the creation of the Political Engagement Committee (PEC), a key initiative aimed at fostering active participation in the democratic process. The PEC engages the student body through educational events, voter registration drives, and discussions on critical political issues. By partnering with local, state, and national organizations, the committee amplifies political awareness and facilitates forums to address pressing topics. PEC empowers students to become informed, active citizens whose voices are heard at all levels of government. Comprising representatives from advocacy and politically-focused student organizations, the PEC reflects FUSE's broader mission to cultivate an engaged and informed student body that plays a meaningful role in driving societal progress.

### **Establishment of the University Policy Council**

The University Policy Council, established as a standing committee within the Executive Branch of IUSG, reviews university policies to ensure they align with the institution's goals and academic mission. The Council works closely with administrators, the University Compliance and Policy Office, and other governing bodies to identify opportunities for improvement, develop comprehensive policies, and monitor their implementation. Through these efforts, the FUSE administration ensures that IUSG plays a critical role in addressing institutional challenges and advancing initiatives that enhance the student experience and support long-term university progress.

## Building Financial Resilience for Students

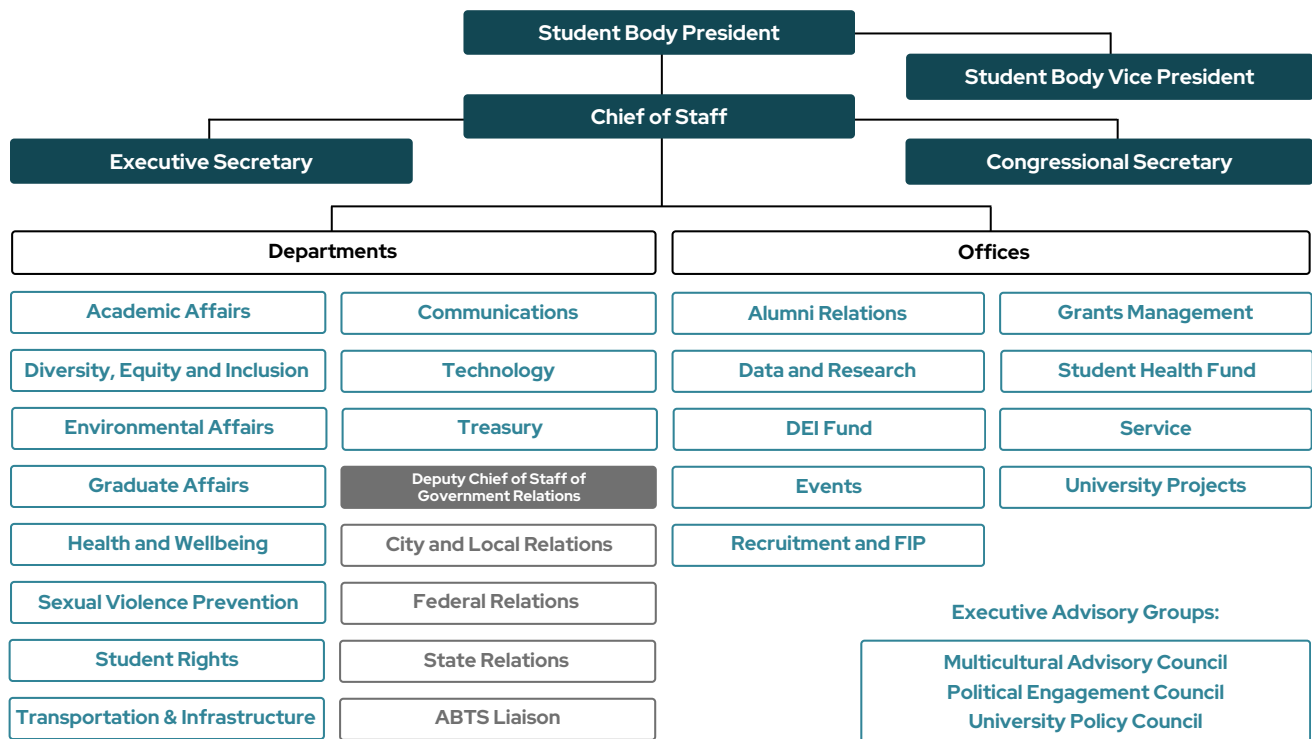
Within its first 30 days in office, the FUSE administration laid the groundwork for two essential funding initiatives: the Diversity, Equity, and Inclusion (DEI) Fund and ongoing support for the Student Health Fund established in 2022. Recognizing the heightened vulnerability of DEI programs to state budget cuts and the growing demand for accessible healthcare resources, the administration created two specific fund manager roles to ensure the sustainability and impact of these initiatives.

### **Advancing a Campus of Belonging: Diversity, Equity, and Inclusion (DEI) Fund**

The DEI Fund represents a bold step by the FUSE administration to address systemic challenges and ensure that IU remains a place where all students can thrive. Recognizing the challenges posed by shifting political climates and the threat of state budget cuts, the DEI Fund is being established in collaboration with the IU Foundation to provide a stable and sustainable financial foundation for these essential initiatives.

DEI initiatives are critical to fostering a campus environment that values and uplifts all students, particularly those from historically underrepresented and marginalized communities. These programs promote equity in admissions, scholarships, and cultural programming, ensuring that the university reflects the diversity of the broader society it serves. They also provide resources and support to students who may otherwise face barriers to success, such as students of color, first-generation students, LGBTQ+ students, those with disabilities, and more.

A dedicated fund manager manages the DEI Fund to ensure strategic allocation of resources and sustained growth. Its goals include protecting scholarships for underrepresented groups, funding cultural and educational programs that promote understanding and inclusion, and providing financial resources for campus initiatives to reduce inequities. By establishing this role, the FUSE administration aims to ensure the continuity and expansion of DEI efforts, regardless of external funding challenges. In the next few years, the FUSE administration envisions the fund not only safeguarding existing programs but also fostering the development of new initiatives that adapt to the evolving needs of students, such as mentorship programs, leadership training, and community-building activities.



As of **April 2025**, the IU Student Government, led by the FUSE administration, has the highest student involvement in recent years, with 128 members across all three branches. This includes 77 members in the Executive Branch, spanning the Cabinet, Executive Committees, and the First-Year Internship Program, making it one of the largest Executive Cabinets to date. Additionally, Congress comprises 40 members, and the Supreme Court includes 11 members, reflecting a robust and engaged student government dedicated to representing and serving the IU student body.

## Expanded Leadership Development

### First-Year Internship Program (FIP) and Executive Committees

The FUSE administration is proud to celebrate a significant milestone in leadership development at IU by welcoming the largest cohort of participants into IUSG's First-Year Internship Program (FIP). This year, 21 first-year students joined the program, setting a new standard for engagement and inclusivity. FIP, a cornerstone of IUSG, is designed to empower first-year students by providing them with hands-on opportunities to work on impactful initiatives, develop leadership skills, and gain meaningful experience. As part of the program, participants engage in an eight-week, one-credit course to enhance their leadership skills and deepen their understanding of IUSG. Each intern is paired with an Executive Branch member, creating a mentorship dynamic that helps them implement projects and contribute to transformative changes across campus.

Before the start of FIP, the FUSE administration expanded eligibility to include first-year transfer students, reinforcing its commitment to fostering equal opportunities for all students, regardless of their entry point to IU. This initiative is particularly meaningful for Student Body President Cooper Tinsley, a transfer student himself. When President Tinsley sought opportunities to join the Executive Branch, he encountered barriers that limited his involvement. Now, under his leadership, the FUSE administration has prioritized removing these obstacles, creating pathways for transfer students to seamlessly integrate into campus life and leadership roles from day one.

By broadening the program to include first-year transfer students, the FUSE administration set a precedent for inclusivity, ensuring that these students are integrated into campus and given access to the same leadership and professional development opportunities as their peers. This expansion enriches the program by bringing diverse perspectives, backgrounds, and experiences into the fold, enhancing the work of IUSG and its impact on campus.

Building on this success, Student Body President Cooper Tinsley established the Executive Development and Retention Task Force. Comprised of representatives from all three branches of IUSG, the task force was charged with conducting a comprehensive review of internal systems and making recommendations to strengthen leadership development. Its work centered on three priorities: enhancing the FIP experience, restructuring executive committees, and creating more intentional pathways for first-year and transfer student engagement.

After an in-depth review of peer models, organizational best practices, and student feedback, the task force issued a series of transformative recommendations. The Student Body Congress formally codified these changes through IUSG.24-25-39. Among the changes

was the reorganization of FIP into three distinct branch-specific tracks: the First-Year Cabinet within the Executive Branch, the First-Year Council within the Legislative Branch, and the First-Year Court within the Judicial Branch. Each track offers tailored mentorship, skill-building opportunities, and project-based learning to reflect the unique responsibilities of each branch. In addition, the task force strengthened recruitment and retention strategies by introducing coordinated outreach to first-year and transfer students, implementing cross-branch orientation events, and aligning onboarding processes across the organization. Executive committees were also restructured to create a more consistent framework across departments, streamline recruitment, and ensure accessible entry points for students beyond their first year.

Together, these reforms represent a transformational shift in how the IU Student Government recruits, develops, and retains student leaders. By elevating mentorship, strengthening internal structures, and embedding inclusion into the organization's fabric, the Executive Development and Retention Task Force has left a lasting legacy that will shape IUSG for years to come. The FUSE administration is proud to have supported and implemented these reforms, which reflect a deep commitment to equity, sustainability, and student-centered leadership.

## Representation on University Committees

Shared governance is a cornerstone of decision-making at Indiana University, where the collective insights of students, faculty, staff, and administrators guide the direction of our institution. While shared governance at IU is not yet perfected, the FUSE administration's commitment is clear: we strive to ensure that the student voice, along with the voices of faculty and staff, is heard in every decision-making body across the university. At IU, we believe that students, faculty, and staff bring valuable perspectives that are essential to creating a vibrant and inclusive academic community. Through active participation in university committees and other governance structures, students advocate for their peers, contribute to policy formation, and work to ensure that their concerns are addressed. Under the leadership of the FUSE administration, student representation on university committees has increased significantly compared to previous years. This expansion reflects our dedication to ensuring students have a seat at the table in critical conversations about university policies, academic priorities, and campus life. Serving on university committees is one of the primary ways students can actively contribute to shared governance on campus. While there is always room for improvement, we continue to push for greater student representation in all areas of university governance alongside faculty and staff.

Below is a list of university committees where members of the FUSE administration worked tirelessly to represent the student body's interests and ensure our voices are integral in shaping campus-wide decisions

- 1st Year Transition Work Group Committee | Cooper Tinsley
- All University Student Association | Cooper Tinsley, Chair
- Assistant Director of SILC Search Committee | Nicole Santiuste
- Benchmarking Advisory Group | Cooper Tinsley
- BFC Diversity, Equity, and Inclusion Committee | Teal Fehrenbacher
- BFC Educational Policies Committee | Nicholas Culley
- BFC International Affairs Committee | Hyunwook (Dennis) Lee
- BFC Research Affairs Committee | Luke Saxton-Stivers
- BFC Student Affairs Committee | Veronica Salama
- BFC Technology Policy Committee | Henery (Benji) Cash
- Big Ten Voting Challenge Steering Committee | Alexa Avellaneda-Yonamine
- Bloomington Faculty Council | Cooper Tinsley & Nicole Santiuste
- Bloomington Staff Council | Mena Morcos, Ex-Officio
- Butter Fine Art Selection Committee (Union Board) | Jada Majied
- Chiefs Community Advisory Board-Bloomington | Mia Lefevre
- Climate Action Plan Implementation Committee | Maleeha Mahbub
- Committee for Fee Review | Cooper Tinsley, Co-Chair
- Dean of the Eskenazi School of Art, Architecture + Design Administrative Review Committee | Riya Saripalli



- Dean of the Kelley School of Business Search Committee | Arashdeep Aulakh, Bryce Hahn, John Lane
- Dean of the School of Public Health Administrative Review Committee | Mia Donald
- Dean's Graduate Student Advisory Board | Jack Tyndall
- Director of First Generation and Limited Low Income Support Programs Search Committee | Jada Majied
- Director of Student Conduct Search Committee | Christopher Moore
- Faculty Athletics Committee | Cooper Tinsley
- Hazing Prevention Coalition | Mena Morcos
- Hutton Honors College Dean Search Committee | Kady Carmack, Omeed Mehrzad, Riya Saripalli
- Inclusion and Belonging Workgroup (IUB 2030) | Nicole Santiuste
- IU Bloomington Chancellor Search Committee | Cooper Tinsley
- IU Bookstore Advisory Committee | Bryce Lesinski
- IU Student Media Publications Board | Cooper Tinsley
- IUB 2030 Executive Leadership Team | Cooper Tinsley
- IUB Strategic Planning Committee for the Office of Student Life | Cooper Tinsley
- IUB Substance Use Coalition | Aicha Camara
- IUPD Chief of Police Search Committee | Nicole Santiuste
- Monroe County Vote Center Committee | Zoe Harris
- OSFL Extension Committee | DaJuan Pearson
- Parking Citation Appeals Committee | Rashad Coleman
- Patten Selection Committee | Madelynn Coy
- Transfer Student Working Group | Cooper Tinsley
- Transportation Advisory Committee | Natalia Dickerson
- Union Board 2025 Selection Committee | Cooper Tinsley
- University Faculty Council | Cooper Tinsley
- Vice Provost for Enrollment Management Administrative Review Committee | Henock Mugoovi
- Vice Provost for Undergraduate Education Search Committee | Elizabeth Conley, Liam Commons, Omeed Mehrzad

## Looking Ahead: Strategic Planning and Collaboration

### Establishment of the Indiana Student Government Coalition (ISGC)

The FUSE administration proudly announces the formation of the Indiana Student Government Coalition (ISGC), a groundbreaking initiative uniting student governments from universities across the state to amplify the collective voice of Indiana students. Officially launched at the inaugural ISGC Conference hosted by IUSG on October 25, 2024, the coalition marks a significant milestone in statewide student advocacy. Representatives from Indiana University, Butler University, DePauw University, Grace College, Purdue University, and Valparaiso University came together at this historic event to sign the founding charter, realizing a vision that had been years in the making. Since its founding, both Indiana State University and Indiana Wesleyan University have also joined the coalition, further expanding its reach and impact.

As a student-led organization, the ISGC is committed to fostering collaboration and advocacy among collegiate student governments. Its mission is to unify student voices across Indiana to address critical challenges in higher education, advance policies that enrich the student experience, and protect student rights at the state level. By establishing this coalition, the FUSE administration has created a platform for coordinated action, enabling student leaders to tackle statewide issues more effectively.

Designed to encourage broad participation, the coalition invites all flagship campuses of four-year institutions in Indiana to join, with each institution represented by a primary delegate, typically the Student Body President or an equivalent student leader. The founding members played a crucial role in shaping the coalition's goals and structure, demonstrating the power of collective effort in addressing the diverse needs of Indiana's student population. This initiative offers a unique opportunity for student governments to pool their resources, ideas, and influence to develop unified responses to shared challenges. It ensures that student concerns and aspirations are effectively conveyed to policymakers and higher education leaders, strengthening the role of students in shaping the future of higher education in Indiana.

The FUSE administration is proud to have brought this vision to fruition and remains committed to supporting the ISGC as it grows. By empowering student leaders to collaborate on meaningful initiatives, the ISGC represents a brighter future for students across Indiana, driven by unity and shared purpose.

## **IU Student Government 2030 Strategic Plan**

The FUSE administration is proud to announce the completion and release of the Indiana University Student Government 2030 Strategic Plan, a landmark initiative designed to guide the organization through the end of the decade. The strategic planning process began in the Fall of 2024 with the formation of a cross-branch committee led by Student Body Vice President Nicole Santiuste, tasked with assessing our internal operations, engagement strategies, and advocacy efforts. The committee included student leaders from all three branches and worked to evaluate challenges, consult peer models, and develop forward-looking solutions. This plan reflects both the ideas generated during that committee process and the refinements made in collaboration with the Executive Branch.

The final plan is structured around three core pillars:

1. **Active Advocacy:** Elevating the student voice in university governance and public policy.
2. **Transformative Engagement:** Deepening outreach, visibility, and leadership development across campus.
3. **Operational Excellence:** Strengthening our internal systems to sustain and scale our impact.

Each pillar includes clearly defined goals, strategic objectives, and measurable outcomes. To ensure follow-through, the plan also features a comprehensive Implementation Framework, detailing accountability mechanisms, timelines, and annual reporting requirements. This approach transforms the strategic plan from a static document into a living framework for sustained progress.

The 2030 Strategic Plan was formally established by the Student Body President via Executive Order and presented to the Student Body Congress for ratification. Its design intentionally transcends individual administrations, offering a unifying framework for all branches of student government—executive, legislative, and judicial—now and in the years ahead.

The plan builds upon IUSG’s longstanding mission to protect student rights and enrich student life while evolving to meet the changing needs of the student body in an increasingly complex higher education landscape. It reflects values of transparency, representation, innovation, and student-centered governance. The FUSE administration is confident that this plan will position IUSG as a national leader in student government and serve as a blueprint for lasting impact well into the next decade.

## **IUSG's role in the Association of Big Ten Students**

The FUSE administration strengthened IU Student Government's involvement in the Association of Big Ten Students (ABTS), a collaborative coalition representing more than 810,000 students across the Big Ten Conference. Founded in 1996, ABTS serves as a platform for student governments to coordinate legislative efforts, advocate for shared priorities, and elevate student voices nationally. Throughout the 2024–2025 academic year, IUSG participated in the Summer Conference, Fall Conference, and the Spring 2025 Big Ten on the Hill Conference in Washington, D.C. These gatherings provided valuable opportunities to connect with student government leaders from peer institutions, exchange ideas, and work collectively to address challenges facing students across the Big Ten.

At the Big Ten on the Hill Conference, the IU Student Government met directly with members of the Indiana congressional delegation to advocate for key student priorities, including higher education affordability, increased Pell Grant funding, research investment, and permanent protections for DACA students. These meetings helped amplify the concerns of IU students regarding federal issues and demonstrated the importance of student advocacy in shaping national policy.

In addition to conference participation, the FUSE administration authored and co-sponsored several resolutions adopted by ABTS, including:

- A Resolution to Pledge Support to the Historic Mission of the Department of Education
- A Resolution to Continue Research and Academic Freedom
- A Resolution in Support of DEIA in Research
- A Resolution in Support of Permanent Protections for DACA Students and Their Right to Higher Education
- A Resolution to Establish the ABTS Strategic Planning Committee

The Strategic Planning Committee resolution, authored by Indiana University and co-sponsored by Michigan State University, established a six-month working group to evaluate ABTS's structure, sustainability, and long-term goals. Recurring concerns about continuity, organizational capacity, and limited recognition within the Big Ten Academic Alliance drove this effort. Student Body President Cooper Tinsley was appointed Co-Chair of the committee, which is tasked with developing a formal strategic plan to be reviewed and voted on by member institutions.

Through this work, the FUSE administration demonstrated leadership in national student governance by advancing meaningful legislation, engaging in direct federal advocacy, and shaping the future direction of ABTS. This commitment to collaborative policy development and long-term planning has helped position IU Student Government as a leading voice among Big Ten student governments.

## **IUSG's role in the All University Student Association**

The FUSE administration played a leading role in advancing the All University Student Association (AUSA), Indiana University's system-wide advisory body composed of student government leaders from IU Bloomington, IU Indianapolis, and the regional campuses. AUSA facilitates collaboration across campuses, promotes communication with university administration, and provides student-informed recommendations to the Board of Trustees.

This year, Student Body President Cooper Tinsley served as Chair of AUSA. In this role, he led the organization's agenda, coordinated discussions among campus leaders, and presented directly to the Board of Trustees on behalf of AUSA, ensuring that student perspectives were clearly represented in system-level decision-making. As Chair, Tinsley also authored and led the passage of AUSA Resolution 1-25, which formally requests that the IU Board of Trustees amend UA-08, the university's policy development framework, to include the Chair of AUSA as a permanent voting member of the Policy Executive Committee. This resolution emphasizes the importance of student representation in university decision-making and affirms that students, as the primary stakeholders in the university mission, must have a consistent voice in policy formulation at the highest level.

On April 11, 2025, IU Student Government attended the AUSA Conference at IU Indianapolis, where student leaders engaged in roundtable discussions focused on shared student priorities. The conference fostered stronger connections between campuses and laid the groundwork for future collaboration. By chairing the association and contributing to its advocacy efforts, the FUSE administration reinforced its commitment to student representation across the IU system and strengthened AUSA's role as a meaningful voice in university governance.

## **Student Body Fall and Spring Survey**

The FUSE administration conducted the Student Body Fall Survey to gather critical insights into the experiences, concerns, and priorities of IU Bloomington students. Developed by the Office of Data and Research, the survey was designed to reach students across all programs, years, and learning modalities. Distributed via mass email and supported by promotional efforts on campus and social media, the survey achieved broad engagement, providing essential data to guide the FUSE administration's initiatives. The FUSE administration also conducted a Spring follow-up survey distributed to a smaller population to build on the findings from the fall and draw stronger, more targeted conclusions. This refined approach allowed the administration to test key themes, validate trends, and gather deeper insights into high-priority issues identified in the initial results. Together, both surveys continue to inform key advocacy efforts and policy recommendations, ensuring that the IUSG's work aligns with the needs and aspirations of the student body. This initiative underscores the FUSE administration's commitment to amplifying student voices to shape the future of IU.

### **Advancing a Student Referendum Policy**

Student Body President Cooper Tinsley has initiated the development of a formal Student Referendum Policy. This effort aims to create a structured, transparent framework for student-driven referenda that goes beyond constitutional amendments, enabling students to advocate for university policy changes, establish or modify student-initiated fees, and express their collective sentiment on major issues. The policy under development outlines different types of referenda, clarifies voting thresholds, distinguishes between binding and non-binding actions, and establishes clear processes for student input to reach university leadership and the Board of Trustees. By launching this process, the FUSE administration has taken a major step toward strengthening shared governance and empowering the student body with a more formal voice in campus decision-making.



## Thank you to the 2024-2025 FUSE Executive Cabinet

We extend our deepest gratitude to the dedicated members of the FUSE administration Executive Cabinet, whose tireless efforts and unwavering commitment have been instrumental in achieving the progress outlined in this report. With a cabinet as large and multifaceted as ours, every role plays a crucial part in our shared success. No contribution is too small, as each effort builds toward our collective mission of building bridges and breaking barriers. Thank you for your dedication, vision, and teamwork, which have made a lasting impact on the Indiana University community.

Alexa Avellaneda, Executive Press Secretary & Secretary of Communications  
Aicha Camara, Undersecretary of Health and Wellbeing  
Allie Hektor, Graphic Designer  
Aman Gandhi, Secretary of the Treasury  
Avery Hanefeld, Undersecretary of Federal Relations  
Braeden Craig, Secretary of Student Rights  
Chris Taylor, Undersecretary of Grant Management  
Deeta Ganapathy, Undersecretary of the DEI Fund  
Dennis Lee, Case Manager  
Esther Epp, Videographer  
Evelyn Tennenhouse, Secretary of Environmental Affairs  
Griffin Chesebrough, Director of University Projects  
Henery (Benji) Cash, Secretary of Technology  
Henock Mugoovi, Secretary of Academic Affairs  
Hillary Haine, Case Manager  
Jack Tyndall, Secretary of Graduate Affairs & Presidential Advisor  
Jada Majied, Secretary of City and Local Relations  
Jaila Murphy, Undersecretary of Health and Wellbeing  
Jenna Gardner, Association of Big Ten Students Liaison & Undersecretary of Sexual Violence Prevention/Title IX  
Jia Patel, Undersecretary of Transportation and Infrastructure  
Jordan Young, Undersecretary of the Treasury  
Kady Carmack, Secretary of Sexual Violence Prevention/Title IX  
Luke Saxton-Stivers, Director of Data and Research  
Madelyn Coy, Executive Secretary  
Maleeha Mahbub, Undersecretary of Environmental Affairs  
Maria Evans, Case Manager  
Mason Munn, Photographer  
Mena Morcos, Executive Chief of Staff  
Mia Donald, Director of Events  
Mia Lefevre, Congressional Secretary

Natalia Dickerson, Secretary of Transportation and Infrastructure  
Naitile (Teal) Fehrenbacher, Secretary of Diversity, Equity, and Inclusion  
Nicholas Culley, Secretary of State Relations  
Olivia Young, Deputy Chief of Staff for Government Relations  
Omeed Mehrzad, Director of University Projects  
Poorva Dandotia, Undersecretary of Academic Affairs  
Rashad Coleman, Director of Recruitment and First-Year Internship Program  
Riya Saripalli, Undersecretary of the Student Health Fund  
Simran Kaur, Graphic Designer  
Talayah Marshall, Undersecretary of Diversity, Equity, and Inclusion  
Veronica Salama, Secretary of Health and Wellbeing  
Zach Goldberg, Secretary of Federal Relations



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